

**Community Futures  
Development Corporation of  
Central Interior First Nations  
Financial Statements  
For the year ended March 31, 2019**

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**Community Futures  
Development Corporation of  
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For the year ended March 31, 2019**

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## Management's Responsibility for Financial Reporting

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The accompanying financial information of the Community Futures Development Corporation of Central Interior First Nations and all the information in this annual report are the responsibility of management and have been approved by the Board of Directors on behalf of the Corporation.

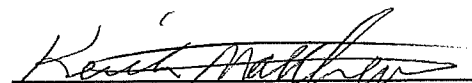
The financial information has been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations. Financial information is not precise since it includes certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial information is presented fairly, in all material respects.

The Corporation maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable, and accurate and the Corporation's assets are appropriately accounted for and adequately safeguarded.

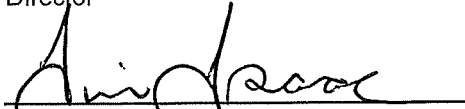
The Board of Directors is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial information.

The Board of Directors reviews the Corporation's financial information and recommend their approval. The Board of Directors meet periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the annual report, the financial information, and the external auditor's report. The Board of Directors takes this information into consideration when approving the financial information for issuance to the Corporation. The Board of Directors also consider the engagement of the external auditors.

The financial information has been audited by BDO Canada LLP in accordance with Canadian generally accepted auditing standards on behalf of the members. BDO Canada LLP has full access to the Board of Directors and management.

  
Director

Keith Matthew  
Print Name

  
Director

Tim Isaac  
Print Name



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## Independent Auditor's Report

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### To the Board of Directors of Community Futures Development Corporation of Central Interior First Nations

#### Qualified Opinion

We have audited the financial statements of Community Futures Development Corporation of Central Interior First Nations ("the Corporation"), which comprise the statement of financial position as at March 31, 2019, the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Corporation as at March 31, 2019, and its financial performance and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

#### Basis for Qualified Opinion

As disclosed in Note 1, loans receivable and promissory notes payable are initially recorded at face value which may not be the fair value of the financial instruments at inception. This constitutes a departure from Canadian accounting standards for not-for-profit organizations. This is the result of a decision taken by management at the start of the preceding financial year.

The impact of this departure on the financial statements has not been determined. Therefore, we were not able to determine whether any adjustments might be necessary to loans receivable, promissory notes payable, and excess of revenues over expenses for the years ended March 31, 2019 and 2018, and net assets as at April 1 and March 31 for both the 2019 and 2018 years. Our audit opinion on the financial statements for the year ended March 31, 2018 was modified accordingly because of the possible effects of this limitation of scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Corporation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

#### Emphasis of Matter - Restated Comparative Information

We draw your attention to Note 2 to the financial statements, which explains that certain comparative information presented for the year ended March 31, 2018 has been restated. Our opinion is not modified in respect of this matter.

#### Other Matters

We draw attention to the fact that the supplementary information included in Exhibits E to P does not form part of the financial statements. We have not audited or reviewed this supplementary information and, accordingly, we do not express an opinion, a review conclusion or any other form of assurance on this supplementary information.





### **Responsibilities of Management and Those Charged with Governance for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Corporation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Corporation's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Corporation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Corporation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*BDO Canada LLP*

**Chartered Professional Accountants**

Kamloops, British Columbia  
August 2, 2019

**Community Futures Development Corporation  
of Central Interior First Nations  
Exhibit A - Statement of Financial Position**

As at March 31	2019	2018 (Note 2)
<b>Assets</b>		
<b>Current</b>		
Cash and bank	\$ 1,055,696	\$ 1,004,771
Accounts receivable (Note 3)	41,412	130,936
Prepaid expenses & other current assets	8,077	7,632
Temporary investments (Note 4)	-	320,555
Loans receivable (Note 5)	1,225,859	1,042,452
	2,331,044	2,506,346
Long-term investments (Note 6)	1,000	1,000
Capital assets (Note 7)	7,166	5,961
	\$ 2,339,210	\$ 2,513,307

**Liabilities and Net Assets**

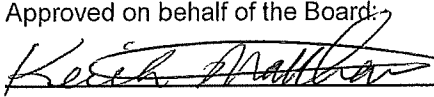

<b>Current</b>		
Accounts payable & accruals	\$ 34,828	\$ 51,900
Deferred revenue (Note 9)	53,674	241,436
	88,502	293,336
Conditionally repayable contributions due on demand (Note 8)	810,000	810,000
Promissory notes due on demand (Note 10)	338,120	309,654
	1,236,622	1,412,990

**Net Assets**

Net assets invested in capital assets	7,166	5,961
Externally restricted net assets	650,000	650,000
Unrestricted net assets	445,422	444,356
	1,102,588	1,100,317
	\$ 2,339,210	\$ 2,513,307

**Commitments (Note 11)**

Approved on behalf of the Board:

	Director	Print Name	<u>Keith Matthews</u>
	Director	Print Name	<u>Tim Isaac</u>

**Community Futures Development Corporation  
of Central Interior First Nations  
Exhibit B - Statement of Operations and Net Assets**

<b>For the year ended March 31</b>	<b>2019</b>	<b>2018</b> (Note 2)
<b>Revenue</b>		
Western Economic Diversification	\$ 307,517	\$ 307,517
Province of B.C.	20,118	60,500
ASETS	21,268	14,256
Indigenous Business Development	15,000	20,178
Interest	99,781	99,007
Marketing	-	30,000
National Aboriginal Capital Corporation Association	-	14,158
Training and mentoring contracts	-	2,656
Urban Aboriginal Program	19,214	-
New Relationship Trust	25,000	15,000
Canada Summer Jobs	6,809	2,285
Other income	303,381	83,179
	<b>818,088</b>	<b>648,736</b>
<b>Expenditures</b>		
Administration fees - external	1,689	2,136
Administration fees - internal	-	6,313
Advertising and marketing	16,205	32,926
Amortization	9,945	5,961
Bad debts	44,025	951
Benefits	37,054	22,473
Client non-repayable contributions - NRT	15,000	22,500
Contract services	61,118	85,911
Honoraria	950	-
Loss on program investments (BMO)	12,693	-
Materials and supplies	30,898	16,947
Office rental	24,273	17,519
Office supplies and sundry	17,010	16,074
Photocopy, telephone and sundry	19,327	19,426
Travel	84,260	43,059
Wages	395,280	304,071
Workshops and training	46,090	38,239
	<b>815,817</b>	<b>634,506</b>
<b>Excess of revenue over expenditures</b>	<b>\$ 2,271</b>	<b>\$ 14,230</b>



**Community Futures Development Corporation  
of Central Interior First Nations  
Exhibit C - Statement of Changes in Net Assets**

For the year ended March 31	Invested in capital assets	Unrestricted	Restricted	2019	2018
Balance, beginning of year	\$ 5,961	\$ 455,899	\$ 650,000	\$ 1,111,860	\$ 1,101,841
Prior period adjustment (Note 2)	-	(11,543)	-	(11,543)	(15,754)
Balance, beginning of year, as restated	5,961	444,356	650,000	1,100,317	1,086,087
Excess of revenue over expenditures for the year	-	2,271	-	2,271	14,230
Add:					
Purchase of capital assets	11,150	(11,150)	-	-	-
Deduct:					
Amortization of capital assets	(9,945)	9,945	-	-	-
Balance, end of year	\$ 7,166	\$ 445,422	\$ 650,000	\$ 1,102,588	\$ 1,100,317

**Community Futures Development Corporation  
of Central Interior First Nations  
Exhibit D - Statement of Cash Flows**

<b>For the year ended March 31</b>	<b>2019</b>	<b>2018</b>
<b>Operating activities</b>		
Cash received from all sources	\$ 840,635	\$ 549,976
Cash paid to suppliers and employees	(1,024,574)	(414,391)
Interest received	99,781	99,007
Collection of operating loans receivable	107,290	322,031
Issuance of operating loans receivable	(290,697)	(423,070)
<b>Cash flows from (used in) operating activities</b>	<b>(267,565)</b>	<b>133,553</b>
<b>Financing activity</b>		
Proceeds of long term debt	21,777	185,869
<b>Investing activities</b>		
Purchase of capital assets	(11,149)	(11,922)
Decrease in marketable securities	307,862	278,581
<b>Cash flows from investing activities</b>	<b>296,713</b>	<b>266,659</b>
<b>Increase in cash</b>	<b>50,925</b>	<b>586,081</b>
<b>Cash, beginning of year</b>	<b>1,004,771</b>	<b>418,690</b>
<b>Cash, end of year</b>	<b>\$ 1,055,696</b>	<b>\$ 1,004,771</b>

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# Community Futures Development Corporation of Central Interior First Nations

## Notes to Financial Statements

**March 31, 2019**

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### 1. Significant Accounting Policies

#### Basis of Accounting

The financial statements have been prepared using Canadian accounting standards for not-for-profit organizations.

#### Nature of Operations

The Corporation was incorporated under the *Canada Corporations Act* on March 31, 1995 as a not-for-profit organization. The Community Futures Development Corporation of Central Interior First Nations (the "Corporation") promotes and provides community economic development support services to First Nations persons, businesses, and communities in the Thompson-Shuswap-Nicola-Fraser Canyon-Lillooet-North Okanagan area. Through the provision of advisory, co-ordination, information, financial, and program objectives, the Board will facilitate improved economic self-reliance of First Nations people in this area.

The Corporation is a registered charity for income tax purposes.

#### Fund Accounting

The Community Futures Development Corporation of Central Interior First Nations records accounting transactions using the restricted fund method of accounting for contributions. A fund is determined for the purposes of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

The Operating Fund reports the administrative, operating, and investing activities of the Corporation.

The Invested in Capital Asset Fund reports the capital assets of the Corporation, together with their related financing.

#### Revenue Recognition

Restricted contributions related to general operations are recognized as revenue of the appropriate Fund in the year in which the related expenses are incurred. All other restricted contributions are recognized as revenue of the appropriate Fund. Funding received under funding arrangements which relate to a subsequent fiscal period is reflected as deferred revenue in the year of receipt and classified as such on the statement of financial position.

Unrestricted contributions are recognized as revenue of the appropriate Fund in the received or receivable under the terms of applicable funding agreements if the amount to be received can be reasonably estimated and collection is reasonably assured.

Administrative fees revenue on promissory notes are deferred and taken into income over the term of the loan. Interest revenue is recognized as it is earned.

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**Community Futures Development Corporation  
of Central Interior First Nations  
Notes to Financial Statements**

**March 31, 2019**

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**1. Significant Accounting Policies (continued)**

Capital Assets

Capital assets acquired are valued at cost and are recorded in the Invested in Capital Asset Fund. When a capital asset no longer has any long-term service potential to the Corporation, it is written down to its residual value, if any. The acquisition costs of capital assets and payments on capital debt, which are not funded from capital financing sources are recorded as interfund transfers from the applicable fund to the Invested in Capital Asset Fund in the year of expenditure. These expenditures are also recorded as an addition to assets of the Invested in Capital Asset Fund.

Amortization is based on the estimated useful life of the assets. Amortization is charged at the following rates and methods:

Furniture and fixtures	4 years	straight-line
Computer equipment	2 years	straight-line

Capital assets are written down to net realizable value at the point they no longer contribute to the Corporation's ability to provide services.

Use of Estimates

The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make assumption and estimates that have an effect on the reported amounts of assets and liabilities and disclosure at the date of the financial statements and the reported amounts of revenue and expenses during the period. Estimates in the financial statements include the valuation of loans receivable and amortization of capital assets. Actual results could be different from those estimates.

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**Community Futures Development Corporation  
of Central Interior First Nations  
Notes to Financial Statements**

**March 31, 2019**

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**1. Significant Accounting Policies (continued)**

*Financial Instruments*

Except for loans receivable and promissory notes payable, financial Instruments are recorded at fair value at initial recognition. In subsequent periods, equities traded in an active market and derivatives are reported at fair value, with any change in fair value reported in income. All other financial instruments are reported at cost or amortized cost less impairment. Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items measured at fair value and charged to the financial instrument for those measured at amortized cost.

Financial assets are tested for impairment when indicators of impairment exist. When a significant change in the expected timing or amount of the future cash flows of the financial asset is identified, the carrying amount of the financial asset is reduced and the amount of the write-down is recognized in net income. A previously recognized impairment loss may be reversed to the extent of the improvement, provided it is not greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously, and the amount of the reversal is recognized in net income.

The Corporation's financial instruments consist of cash, temporary investments, loans receivable, long-term investments, and accounts payable. The carrying values of cash and temporary investments approximate their fair value due to the relatively short periods to maturity of these items. The carrying value of long-term investments is cost.

Loans receivable and promissory notes payable are recorded at inception at their face value rather than at fair value. Face value may not reflect fair value due to preferential terms which may not reflect market values. The carrying value of these items is amortized cost.

The Corporation is exposed to financial risk that arises from the credit quality of the entities to which it provides loans. Credit risk arises from the possibility that these entities may experience financial difficulty and be unable to fulfill their obligations. The Corporation performs ongoing credit evaluations of the entities' financial condition and maintains provisions for potential credit losses.

It is management's opinion that the corporation is not exposed to significant interest or currency risks arising from these financial instruments.

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**Community Futures Development Corporation  
of Central Interior First Nations  
Notes to Financial Statements**

**March 31, 2019**

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**1. Significant Accounting Policies (continued)**

*Impairment of Long-lived Assets*

In the event that facts and circumstances indicate that the Corporation's long lived assets may be impaired, a test of recoverability would be performed.

Such a test entails comparing the estimated future undiscounted cash flows associated with the asset to the asset's carrying amount to determine if a write down to market value or discounted cash flow value is required.

For purposes of recognition and measurement of an impairment loss, a long-lived asset is grouped with other assets and liabilities to form an asset group at the lowest level for which identifiable cash flows are largely independent of the cash flows of other assets and liabilities.

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**Community Futures Development Corporation  
of Central Interior First Nations  
Notes to Financial Statements**

**March 31, 2019**

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**2. Prior Period Adjustment**

During the year, it was determined administrative fees received in a prior period were not appropriately deferred as these fees should be recognized over the period of the loans for which services related to the fees are to be provided. This had an effect of understating accounts payable and deferred revenue, and overstating promissory notes payable and net assets. As a result, adjustments were required to restate accounts payable, deferred revenue, unrestricted net assets, and other income. The impact of these restatements are outlined as follows:

<b>Increase (decrease) in comparative figures</b>	
Accounts payable & accruals	6,688
Deferred revenue	28,441
Promissory notes payable	(23,586)
Unrestricted net assets, beginning of year	(15,754)
Other income	4,211

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**3. Accounts Receivable**

	<b>2019</b>	2018
NACCA Workshops	<b>\$ 3,363</b>	\$ 20,998
Miscellaneous	<b>35,981</b>	109,938
	<b>\$ 39,344</b>	\$ 130,936

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**4. Temporary Investments**

	<b>2019</b>	2018
GIC	<b>\$ -</b>	\$ 320,555

The Corporation's average annual yield on invested funds was 1.16% (2018 - 0.42%). The market value of these securities is equal to the carrying value.

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**Community Futures Development Corporation  
of Central Interior First Nations  
Notes to Financial Statements**

**March 31, 2019**

**5. Loans Receivable**

	Loans receivable	Allowance for doubtful loans	Net 2019	Net 2018
Loans	\$ 807,954	\$ 57,000	\$ 750,954	\$ 572,778
Youth loans	-	-	-	(2,000)
Community Business Loans Program	514,905	40,000	474,905	472,534
Entrepreneurs with disabilities loans	-	-	-	(860)
	<b>\$ 1,322,859</b>	<b>\$ 97,000</b>	<b>\$ 1,225,859</b>	<b>\$ 1,042,452</b>

(a) Loans receivable:

Loans receivable are advanced pursuant to agreements with the Community Futures Program of Western Economic Diversification and Community Business Loans Program. The programs are aimed to provide funding to assist Aboriginal entrepreneurs in business ventures within a defined region of the Central Interior of British Columbia. Most loans are term loans with rates between 8% to 12% compounded monthly. Any exception to this is by board resolution. The Corporation makes available an annual interest rate rebate of 25% of the total interest paid on an individual loan for borrowers who have met all of the loan terms and repayment conditions. The average annual yield on the loans was 6.99% (2018 - 7.73%). As of March 31, 2019, 29 loans (2018 - 39) are outstanding. Generally, loans are supported by charges against tangible property. The Corporation's loans have maturities ranging between one and five years.

The Community Business Loans Program is a provincial program to stimulate economic development and growth in British Columbia.

Youth loans are a Western Economic Diversification program to stimulate economic development and growth to youth sector businesses in British Columbia.

Entrepreneurs with disabilities loans are a Western Economic Diversification program to stimulate economic development and growth to businesses of entrepreneurs with disabilities in British Columbia.

The Microloans Fund was established to provide loans to graduates of the Aboriginal BEST program. Loans are limited to a maximum of \$1,500.

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**Community Futures Development Corporation  
of Central Interior First Nations  
Notes to Financial Statements**

**March 31, 2019**

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**5. Loans Receivable (continued)**

(b) Allowance for doubtful loans:

Allowance for doubtful loans is provided for on the following basis:  
 Specific: Management has evaluated all loans in arrears with any risk of loss. Specific loans are written off when they are identified by management as uncollectable.

Non-specific: Management has calculated a non-specific provision on loans of \$97,000 for the overall loans receivable.

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**6. Long-term Investments**

	2019	2018
0.0062% of common shares in All Nations Trust Company	\$ 1,000	\$ 1,000

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**7. Capital Assets**

	2019		2018	
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Investing:				
Furniture and fixtures	\$ 31,925	\$ 31,925	\$ 31,925	\$ 31,925
Operating:				
Computer equipment	147,005	143,022	139,038	133,077
Furniture, fixtures and vehicles	56,154	52,971	52,972	52,972
	235,084	227,918	223,935	217,974
Net book value	\$ 7,166		\$ 5,961	

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**Community Futures Development Corporation  
of Central Interior First Nations  
Notes to Financial Statements**

**March 31, 2019**

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**8. Investment Contributions and Loans**

	2019	2018
(a) Contributions	<b>\$ 650,000</b>	<b>\$ 650,000</b>
(b) Loans:		
Repayable loan program	200,000	200,000
Repayable youth loan program	200,000	200,000
Community Business loans program	250,000	250,000
Repayable Entrepreneurs with Disabilities loan program	160,000	160,000
	<b>\$ 810,000</b>	<b>\$ 810,000</b>

These loans are repayable over various terms under the investment agreements. In addition, \$250,000 (\$200,000 repayable loan program and \$50,000 repayable youth loan program) of the funds received from Western Economic Diversification were used as matching funds regarding the Community Business Loans program to provide a pool of \$500,000 of funds for this program.

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**9. Deferred Revenue**

Deferred revenue includes funding received for programs/projects that were not completed at year end, and unearned administrative fees received on promissory notes. These amounts are recorded as a liability as they are unearned at year end.

	2019	2018
Wildfire Transition	\$ -	\$ 193,781
New Horizons	-	19,214
Unearned Administrative fees on promissory notes	28,048	28,441
Western Economic Diversification	25,626	-
	<b>\$ 53,674</b>	<b>\$ 241,436</b>

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**Community Futures Development Corporation  
of Central Interior First Nations  
Notes to Financial Statements**

**March 31, 2019**

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**10. Promissory Notes Payable**

The Corporation holds promissory notes owing to the National Aboriginal Capital Corporations Association in the amount of \$338,120 (2018 - \$309,654). The promissory notes are due on demand, interest free, and unsecured.

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**11. Commitments**

The Corporation has entered into two operating leases for equipment rental and for office space. Minimum annual lease payments due over the next five years are approximately as follows:

2020	\$	25,616
2021		25,616
2022		3,468
2023		3,468
2024		<u>289</u>
	\$	<u>58,457</u>

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**12. Capital Disclosures**

The Corporation's objectives when managing capital are as follows:

- 1) To safeguard the Corporation's ability to carry on as a going concern so the Corporation can continue to facilitate economic self-reliance of First Nations people in the area through providing credit-worthy individuals with loans through established lending practices.
  - 2) The Board reviews active loans on a regular basis to ensure loans are collectible and no further action is required. The Board also reviews the allowance for uncollectible loans and makes revisions when necessary.
  - 3) Management maintains an investment portfolio representing cash which has not been loaned to individuals. This investment portfolio consists of low risk money market securities as the funds must remain liquid to be available for lending.
  - 4) Management ensures there is adequate available cash flow to fund ongoing operations by comparing actual results to the operating budget and monitoring funding requirements.
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**Community Futures Development Corporation  
of Central Interior First Nations  
Notes to Financial Statements**

**March 31, 2019**

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**13. Economic Dependence**

The Community Futures Development Corporation of Central Interior First Nations received a major portion of its revenue pursuant to a funding arrangement with Western Economic Diversification.

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**Community Futures Development Corporation  
of Central Interior First Nations  
Operating Fund  
Exhibit E - Statement of Financial Position  
(Unaudited)**

<b>As at March 31</b>	<b>2019</b>	<b>2018</b> (Note 2)
<b>Assets</b>		
<b>Current</b>		
Cash and bank	\$ 85,994	\$ 265,371
Accounts receivable	28,912	60,884
Prepaid expenses & other current assets	8,077	7,632
	<u>122,983</u>	<u>333,887</u>
<b>Capital assets</b>	<u>7,166</u>	<u>5,961</u>
	<u>\$ 130,149</u>	<u>\$ 339,848</u>
<b>Liabilities and Net Assets</b>		
<b>Current</b>		
Accounts payable & accruals	\$ 22,746	\$ 45,665
Deferred revenue	53,674	241,436
Due to Investment Fund	135,597	130,149
	<u>212,017</u>	<u>417,250</u>
<b>Net Assets</b>		
Net assets invested in capital assets	7,166	5,961
Externally restricted net deficiency - Exhibit G	(64,040)	(41,660)
Unrestricted net assets - Exhibit G	(24,994)	(41,703)
	<u>(81,868)</u>	<u>(77,402)</u>
	<u>\$ 130,149</u>	<u>\$ 339,848</u>

**Community Futures Development Corporation  
of Central Interior First Nations  
Operating Fund  
Exhibit F - Statement of Operations and Net Assets  
(Unaudited)**

<b>For the year ended March 31</b>	<b>2019</b>	<b>2018</b>
		(Note 2)
<b>Revenue</b>		
Western Economic Diversification	\$ 307,517	\$ 307,517
Province of B.C.	20,118	60,500
Other income	298,011	56,746
Training and mentoring contracts	-	2,656
Indigenous Business Development	15,000	20,178
National Aboriginal Capital Corporation Association	-	14,158
ASETS	21,268	14,256
Marketing	-	30,000
Urban Aboriginal Program	19,214	-
Canada Summer Jobs	6,809	2,285
	<b>687,937</b>	<b>508,296</b>
<b>Expenditures</b>		
Administration fees - external	1,689	2,136
Administration fees - internal	-	6,313
Advertising and marketing	6,954	-
Amortization	9,945	5,961
Benefits	37,052	22,473
Contract services	20,956	23,335
Honoraria	950	-
Materials and supplies	30,898	16,947
Office rental	24,273	17,519
Office supplies and sundry	17,010	16,076
Photocopy, telephone and sundry	19,327	19,426
Professional fees	38,559	57,430
Travel	84,260	43,059
Wages	395,280	304,071
Workshops and training	46,090	38,239
	<b>733,243</b>	<b>572,985</b>
<b>Deficiency of revenue over expenditures before the other items</b>	<b>(45,306)</b>	<b>(64,689)</b>
<b>Transfer from Investment Fund</b>	<b>40,840</b>	<b>14,420</b>
<b>Excess (deficiency) of revenue over expenditures</b>	<b>(4,466)</b>	<b>(50,269)</b>
<b>Net deficiency, beginning of the year</b>	<b>(77,402)</b>	<b>(27,133)</b>
<b>Net deficiency, end of year</b>	<b>\$ (81,868)</b>	<b>\$ (77,402)</b>

**Community Futures Development Corporation  
of Central Interior First Nations  
Operating Fund**  
**Exhibit G - Combined Schedule of Operations and Net Assets  
(Unaudited)**

	Net assets (deficiency) 2018	Change in net assets for the year				Interfund transfers	Net assets (deficiency) 2019
		Revenue	Expenditures	Capital purchases			
<b>For the year ended March 31</b>							
H. Core Fund	\$ (68,573)	\$ 338,821	\$ 370,717	\$ (31,896)	\$ 40,840	\$ (48,479)	
I. Employment and Training Program Fund	(708)	28,077	31,297	(3,220)	(120)	(4,048)	
J. Special Projects Fund	(41,703)	15,000	16,719	(1,719)	18,428	(24,994)	
L. Policy and Planning	15,262	-	9,287	(9,287)	-	5,975	
M. NACCA	367	-	-	-	(367)	-	
N. Other Projects	17,953	306,038	305,222	816	(17,941)	(10,322)	
<b>Total</b>	<b>\$ (77,402)</b>	<b>\$ 687,936</b>	<b>\$ 733,242</b>	<b>\$ (45,306)</b>	<b>\$ 40,840</b>	<b>\$ (81,868)</b>	
Unrestricted net assets (deficiency)	(41,703)	15,000	16,719	(1,719)	18,428	(24,994)	
Restricted net assets (deficiency)	(41,660)	672,936	706,578	(33,642)	22,412	(64,040)	
Invested in capital assets	5,961	-	9,945	(9,945)	-	7,166	
<b>Total</b>	<b>\$ (77,402)</b>	<b>\$ 687,936</b>	<b>\$ 733,242</b>	<b>\$ (45,306)</b>	<b>\$ 40,840</b>	<b>\$ (81,868)</b>	

**Community Futures Development Corporation  
of Central Interior First Nations  
Operating Fund  
Exhibit H - Schedule of Operations and Net Deficiency  
Core Fund  
(Unaudited)**

<b>For the year ended March 31</b>	<b>2019</b>	<b>2018</b>
		(Note 2)
<b>Revenue</b>		
Western Economic Diversification	\$ 307,517	\$ 307,517
Other income	28,655	23,555
Interest	2,649	602
	<u>338,821</u>	<u>331,674</u>
<b>Expenditures</b>		
Administration fees - external	1,689	2,136
Advertising and marketing	1,718	-
Benefits	18,459	14,131
Materials and supplies	21,717	13,786
Office rental	14,023	14,144
Office supplies and sundry	17,010	16,074
Photocopy, telephone and sundry	16,222	13,929
Professional fees	38,559	57,430
Travel	51,540	32,889
Wages	166,255	192,946
Workshops and training	13,580	26,344
Amortization	9,945	5,961
	<u>370,717</u>	<u>389,770</u>
<b>Deficiency of revenue over expenditures</b>	<b>(31,896)</b>	<b>(58,096)</b>
<b>Deficiency, beginning of year</b>	<b>(68,573)</b>	<b>(45,399)</b>
<b>Transfer from other funds:</b>		
Transfer from other funds	40,840	23,000
Capital purchases in other funds	11,150	11,922
	<u>51,990</u>	<u>34,922</u>
<b>Deficiency, end of year</b>	<b>\$ (48,479)</b>	<b>\$ (68,573)</b>

**Community Futures Development Corporation  
of Central Interior First Nations  
Operating Fund  
Exhibit I - Schedule of Operations and Net Assets (Deficiency)  
Employment and Training Program Fund  
(Unaudited)**

For the year ended March 31	Student Intern	Administrative Assistance	Business Development Intern	2019	2018
<b>Revenue</b>					
Other income	\$ 6,809	\$ -	\$ -	\$ 6,809	\$ 2,285
ASETS	-	21,268	-	21,268	14,256
	6,809	21,268	-	28,077	16,541
<b>Expenditures</b>					
Benefits	573	2,266	-	2,839	1,014
Travel	-	832	-	832	-
Wages	8,789	18,837	-	27,626	15,163
Workshop	-	-	-	-	1,072
	9,362	21,935	-	31,297	17,249
<b>Deficiency of revenue over expenditures</b>	(2,553)	(667)	-	(3,220)	(708)
<b>Net assets (deficiency), beginning of year</b>	-	(828)	120	(708)	400
<b>Transfers from other funds</b>	-	-	(120)	(120)	(400)
<b>Net assets (deficiency), end of year</b>	\$ (2,553)	\$ (1,495)	\$ -	\$ (4,048)	\$ (708)

**Community Futures Development Corporation  
of Central Interior First Nations  
Operating Fund  
Exhibit J - Schedule of Operations and Net Assets  
Special Projects Fund  
(Unaudited)**

<b>For the year ended March 31</b>	<b>Training</b>	<b>Special Projects Fund</b>	<b>Intern</b>	<b>Business Marketing</b>	<b>2019</b>	<b>2018</b>
<b>Revenue</b>						
Other income	\$ -	\$ -	\$ -	\$ -	\$ -	2,656
IBDS	15,000	-	-	-	<b>15,000</b>	20,178
	<u>15,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<b>15,000</b>	<u>22,834</u>
<b>Expenditures</b>						
Advertising and marketing	5,237	-	-	-	<b>5,237</b>	-
Benefits	322	-	-	-	<b>322</b>	605
Contract services	1,000	-	-	-	<b>1,000</b>	9,035
Materials and supplies	-	-	-	-	-	543
Office rental	-	-	-	-	-	1,650
Photocopy, telephone and sundry	212	-	-	-	<b>212</b>	2,267
Travel (recovery)	-	-	-	-	-	(661)
Wages	6,240	-	-	-	<b>6,240</b>	10,554
Workshops and training	2,166	1,542	-	-	<b>3,708</b>	7,464
	<u>15,177</u>	<u>1,542</u>	<u>-</u>	<u>-</u>	<b>16,719</b>	<u>31,457</u>
<b>Excess (deficiency) of revenue over expenditures</b>	(177)	(1,542)	-	-	<b>(1,719)</b>	(8,623)
<b>Net deficiency, beginning of year</b>	(2,081)	(32,573)	(3,709)	(3,339)	<b>(41,703)</b>	(18,885)
<b>Transfer from other funds</b>	-	11,380	3,709	3,339	<b>18,428</b>	(14,195)
<b>Net deficiency, end of year</b>	<b>\$ (2,258)</b>	<b>\$ (22,735)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>(24,994)</b>	<b>\$ (41,703)</b>



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**Community Futures Development Corporation  
of Central Interior First Nations  
Operating Fund  
Exhibit K - Schedule of Operations and Net Assets  
Aboriginal Business Service Network  
(Unaudited)**

<b>For the year ended March 31</b>	<b>2019</b>	<b>2018</b>
<b>Net deficiency, beginning of year</b>	\$ -	\$ (7,706)
<b>Transfers from other funds</b>	<u>-</u>	<u>7,706</u>
<b>Net deficiency, end of year</b>	<u>\$ -</u>	<u>\$ -</u>

**Community Futures Development Corporation  
of Central Interior First Nations  
Operating Fund  
Exhibit L - Schedule of Operations and Net Assets  
Policy and Planning  
(Unaudited)**

<b>For the year ended March 31</b>	<b>2019</b>	<b>2018</b>
<b>Expenditures</b>		
Benefits	\$ 320	\$ 524
Contract services	4,000	-
Workshops and training	-	854
Materials and supplies	-	129
Travel	-	983
Wages	4,967	7,246
	<u>9,287</u>	<u>9,736</u>
<b>Deficiency of revenue over expenditures</b>	<b>(9,287)</b>	<b>(9,736)</b>
<b>Net assets, beginning of year</b>	<u>15,262</u>	<u>24,998</u>
<b>Net assets, end of year</b>	<u>\$ 5,975</u>	<u>\$ 15,262</u>

**Community Futures Development Corporation  
of Central Interior First Nations  
Operating Fund  
Exhibit M - Schedule of Operations and Net Assets  
NACCA  
(Unaudited)**

<b>For the year ended March 31</b>	NACCA Chairs and Meetings	NACCA Wildfires	<b>2019</b>	2018
<b>Revenue</b>				
National Aboriginal Capital Corporation Association	\$ -	\$ -	\$ -	\$ 14,158
<b>Expenditures</b>				
Travel	-	-	-	3,326
Wages	-	-	-	10,465
	-	-	-	13,791
<b>Excess (deficiency) of revenue over expenditures</b>	-	-	-	367
<b>Net deficiency, beginning of year</b>	949	(582)	<b>367</b>	(7,577)
<b>Transfers from other funds</b>				
Transfers	(949)	582	<b>(367)</b>	7,577
<b>Net deficiency, end of year</b>	\$ -	\$ -	\$ -	\$ 367

**Community Futures Development Corporation  
of Central Interior First Nations  
Operating Fund  
Exhibit N - Schedule of Operations and Net Assets  
Other Projects  
(Unaudited)**

<b>For the year ended March 31</b>	<b>Wildfire Transfer</b>	<b>Urban Aboriginal Program</b>	<b>Marketing</b>	<b>Aboriginal Agri Forum</b>	<b>Shared Costs</b>	<b>2019</b>	<b>2018</b>
<b>Revenue</b>							
Province of BC	\$ 255,656	\$ -	\$ -	\$ 10,000	\$ 10,118	\$ 275,774	\$ 92,339
Other income	-	-	-	11,050	-	11,050	750
Marketing	-	-	-	-	-	-	30,000
CFBC	-	19,214	-	-	-	19,214	-
	<u>255,656</u>	<u>19,214</u>	<u>-</u>	<u>21,050</u>	<u>10,118</u>	<u>306,038</u>	<u>123,089</u>
<b>Expenditures</b>							
Administration	-	-	-	-	-	-	6,313
Benefits	13,551	760	-	-	802	15,113	6,199
Contract services	10,572	5,384	-	-	-	15,956	14,300
Honoraria	-	950	-	-	-	950	-
Materials and supplies	8,365	197	-	619	-	9,181	2,489
Office rental	10,250	-	-	-	-	10,250	1,725
Photocopy & telephone	2,892	-	-	-	-	2,892	3,231
Travel	28,934	1,162	-	1,792	-	31,888	6,524
Wages	167,872	10,473	-	-	11,846	190,191	67,698
Workshops and training	8,921	-	-	19,880	-	28,801	2,504
	<u>251,357</u>	<u>18,926</u>	<u>-</u>	<u>22,291</u>	<u>12,648</u>	<u>305,222</u>	<u>110,983</u>
<b>Excess of revenue over expenditures</b>	4,299	288	-	(1,241)	(2,530)	816	12,106
<b>Net assets, beginning of year</b>	339	14,420	3,521	(141)	(185)	17,953	27,036
<b>Transfers from other funds</b>	-	(14,420)	(3,521)	-	-	(17,941)	(9,267)
<b>Capital purchases</b>	(11,150)	-	-	-	-	(11,150)	(11,922)
<b>Net assets (deficiency), end of year</b>	<u>\$ (6,512)</u>	<u>\$ 288</u>	<u>\$ -</u>	<u>\$ (1,382)</u>	<u>\$ (2,715)</u>	<u>\$ (10,322)</u>	<u>\$ 17,953</u>

**Community Futures Development Corporation  
of Central Interior First Nations  
Investment Fund  
Exhibit O - Statement of Financial Position  
(Unaudited)**

As at March 31	General Investment Fund	Youth Investment Fund	Community Business Loans Program	Entrepreneurs Fund with Disabilities	Micro Loans	2019	2018 (Note 2)
<b>Assets</b>							
Cash and bank	\$ 372,574	\$ 141,402	\$ 337,087	\$ 118,632	\$ 6	\$ 969,701	\$ 739,400
Temporary investments	-	-	-	-	-	-	320,555
Accounts receivable	-	-	-	-	12,500	12,500	70,052
Due from (to) operating	(308,550)	89,179	239,641	99,879	15,449	135,598	130,149
Loans receivable	750,954	-	474,905	-	-	1,225,859	1,042,452
Long-term investments	1,000	-	-	-	-	1,000	1,000
	<b>\$ 815,978</b>	<b>\$ 230,581</b>	<b>\$ 1,051,633</b>	<b>\$ 218,511</b>	<b>\$ 27,955</b>	<b>\$ 2,344,658</b>	<b>\$ 2,303,608</b>
<b>Liabilities and Net Assets</b>							
<b>Liabilities</b>							
Accounts payable & accruals	\$ (1,000)	\$ -	\$ 13,095	\$ -	\$ -	\$ 12,095	\$ 6,248
Investment fund contributions and loans	-	150,000	500,000	160,000	-	810,000	810,000
Promissory notes	-	-	338,120	-	-	338,120	309,654
	<b>(1,000)</b>	<b>150,000</b>	<b>851,215</b>	<b>160,000</b>	<b>-</b>	<b>1,160,215</b>	<b>1,125,902</b>
<b>Net Assets</b>							
Externally restricted net assets / funds	650,000	-	-	-	-	650,000	650,000
Unrestricted net assets	166,978	80,581	200,418	58,511	27,955	534,443	527,706
	<b>816,978</b>	<b>80,581</b>	<b>200,418</b>	<b>58,511</b>	<b>27,955</b>	<b>1,184,443</b>	<b>1,177,706</b>
	<b>\$ 815,978</b>	<b>\$ 230,581</b>	<b>\$ 1,051,633</b>	<b>\$ 218,511</b>	<b>\$ 27,955</b>	<b>\$ 2,344,658</b>	<b>\$ 2,303,608</b>

**Community Futures Development Corporation  
of Central Interior First Nations  
Investment Fund**

**Exhibit P - Statement of Operations and Net Assets  
(Unaudited)**

For the year ended March 31	General Investment Fund	Youth Investment Fund	Community Business Loans with Disabilities Program	Entrepreneurs Fund	Micro Loans	2019	2018
<b>Revenue</b>							
Loan interest	\$ 45,504	-	\$ 41,851	-	-	\$ 87,355	\$ 93,392
Investment interest	4,648	2,205	3,448	1,969	155	12,425	5,615
Miscellaneous income	4,100	-	1,270	-	-	5,370	26,434
New Relationship Trust	25,000	-	-	-	-	25,000	15,000
	<b>79,252</b>	<b>2,205</b>	<b>46,569</b>	<b>1,969</b>	<b>155</b>	<b>130,150</b>	<b>140,441</b>
<b>Expenditures</b>							
Advertising and sundry	8,751	229	64	207	-	9,251	32,926
Audit	1,604	-	-	-	-	1,604	5,145
Bad debt	37,564	(2,000)	9,321	(860)	-	44,025	951
Client non-repayable contributions - NRT	15,000	-	-	-	-	15,000	22,500
Loss on program investments (BMO)	12,693	-	-	-	-	12,693	-
	<b>75,612</b>	<b>(1,771)</b>	<b>9,385</b>	<b>(653)</b>	<b>-</b>	<b>82,573</b>	<b>61,522</b>
<b>Excess (deficiency) of revenue over expenditures</b>	<b>3,640</b>	<b>3,976</b>	<b>37,184</b>	<b>2,622</b>	<b>155</b>	<b>47,577</b>	<b>78,919</b>
<b>Net assets, beginning of year</b>	<b>854,178</b>	<b>76,605</b>	<b>163,234</b>	<b>55,889</b>	<b>27,800</b>	<b>1,177,706</b>	<b>1,113,207</b>
<b>Transfer</b>	<b>(40,840)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(40,840)</b>	<b>(14,420)</b>
<b>Net assets, end of year</b>	<b>\$ 816,978</b>	<b>\$ 80,581</b>	<b>\$ 200,418</b>	<b>\$ 58,511</b>	<b>\$ 27,955</b>	<b>\$ 1,184,443</b>	<b>\$ 1,177,706</b>